

O B ${ }^{\circ}$ Bargain
"GOOD STUFF CHEAP"

ICR Conference
January 2017

## Safe Harbor Statement

 meaning of the U.S. Private Securities Litigation Reform Act of 1995 that are subject to risks and uncertainties. All statements other than statements of historical fact included in this presentation are forward-looking

















 presentation.





 cause results to differ materially from those expressed in our estimates and beliefs and in the estimates prepared by independent parties.






 share as defined by us may not be comparable to similar non-GAAP measures presented by other companies. Our presentation of such measures should not be construed as an inference that our future results will be

 on Form 8-K for a reconciliation of actual Adjusted Net Income and Adjusted Net Income per diluted share to Net Income and Net Income per diluted share, the most comparable GAAP measures.


 2013 as the "successor period 2012". Except as otherwise indicated, references to years or fiscal years for our Company refer to the reported fiscal year end date for that period.

 disclosure requirements that are applicable to other public companies that have not been applicable to us as an EGC, beginning with our Annual Report for the fiscal year ending January 28 , 2017.

## Management Presenters

## Mark Butler <br> Co-Founder, Chairman, President and Chief Executive Officer

John Swygert<br>Executive Vice President, Chief Financial Officer and Secretary

Jay Stasz
Senior Vice President of Finance and Chief Accounting Officer

## Company Overview

- Fast growing, extreme value retailer offering a broad selection of "Good Stuff Cheap"
- Founder-led management team with deeprooted company culture
- Treasure-hunt shopping experience
- Something for everyone, universal customer appeal


Note: Calculations of compound annual growth rate ("CAGR") from fiscal year 2011 to fiscal year 2015 presented herein are calculated beginning on December 31, 2011, the last day of fiscal year 2011, and ending on January 30, 2016, the last day of fiscal year 2015; \% CSS reflects comparable store sales growth

* Represents successor period 2012 and predecessor period 2012, as adjusted to eliminate the impact of the four-week period ended January 28, 2012 and to reflect a 53-week period
(1) As of January 10, 2017
(2) Based on internal estimates and third party research conducted by Jeff Green Partners, a retail real estate feasibility consultant that provides market analysis and strategic planning and consulting services


## Accomplishments Since IPO



## Accomplishments Since IPO (Cont'd)

## Positive comparable store sales

 delivered each quarter since going public in July 2015$\square$ Adjusted Net Income per diluted share has exceeded expectations each quarter since going publicRefinanced senior secured credit facilities; generating interest savings in fiscal year 2016Key hires add bench strength to team:Hired Jay Stasz as Senior Vice President of Finance and Chief Accounting Officer

- Hired Brian Hass in April 2016, Buyer
$\square$ Hired Ken Smith in September 2016, Buyer
$\square$ Hired Pam Davenport in November 2016, Buyer


## Formula For Success

Highly experienced and disciplined teams


Proven, fast growing extreme value retailer with strong and consistent financial performance and attractive new store return on investment

## Highly Experienced and Passionate Founder-led Management Team

| Name | Title | Retail Experience | Ollie's Experience | Prior Experience |
| :---: | :---: | :---: | :---: | :---: |
| Mark Butler | Co-Founder, Chairman, President \& Chief Executive Officer | 39 Years | 34 Years | $\begin{aligned} & \text { OHI } 58 \text { Bargain } \\ & \text { "COOD STUFFCHEAP" } \end{aligned}$ |
| John Swygert | EVP, Chief Financial Officer and Secretary | 24 Years | 13 Years | petco <br> EVP <br> Business Development |
| Howard Freedman | VP of Merchandising | 41 Years | 16 Years | Pfaltzgraff <br> President of Retail Division |
| Andre <br> Dickemann | VP of Distribution \& Logistics | 25 Years | 11 Years |  |
| Jerry <br> Altland | VP of Real Estate | 39 Years | 31 Years |  |
| Doug <br> Wisehaupt | VP of Human Resources | 13 Years | 13 Years | $\Delta$ reus ${ }^{\circ}$ <br> Chief Operating Officer |
| Dan Haines | VP of Marketing \& Advertising | 10 Years | 10 Years | Gampbelli |
|  |  |  |  | Marketing $\quad$ Brand Management |

## Highly Experienced and Passionate Founder-led Management Team

- Continue to invest for future growth
- Strengthened senior management team with the addition of five new members


Building a cohesive team focused on sustainable long-term growth

## Highly Experienced and Disciplined Merchant Team

- Highly experienced team
- $194^{(1)}$ combined years of experience at Ollie's
- Approximately $14^{(1)}$ years of average experience at Ollie's
- Strong, well-established relationships
- First call for available deals
- Only one supplier accounted for more than 5\% of our purchases during fiscal year 2015
- Strive to hit internal margin goals


Kevin
McLain
SVP - General
Merchandise
Manager
2 Years at
Ollie's


Greco
Books
22 Years at
Ollie's


## "Good Stuff Cheap" - Ever Changing Product Assortment at Drastically Reduced Prices

- Frequently changing assortment of famous brand name products
- There is something for everyone
- Prices up to 70\% below department and specialty stores (the "fancy stores") and up to 20-50\% below mass market retailers
- Deal-driven buying philosophy creates newness and "shop now" sense of urgency
- Growing availability of product with enhanced scale



## Distinctive Brand and Engaging Shopping Experience

## Engaging Shopping Experience

- Unique, fun and engaging treasure hunt shopping experience
- No frills, semi-lovely warehouse style stores featuring a broad selection of "Good Stuff Cheap" and "Real Brands! Real Bargains!"
$\square$ We display products on accessible fixtures to make it easy for customers to browse our stores
- We aim to disarm our customer with humor, allowing them to see our products for what they are-extremely great bargains

Distinctive Brand


Shopping Environment


Highly Recognizable Caricatures


Distinctive Marketing Materials


Humorous brand image, compelling values and welcoming stores define Ollie's as a unique and compelling destination shopping location

## Extremely Loyal "Ollie’s Army" Customer Base

- Members shop more and spend more than non-members
- Spend approximately $40 \%$ more than non-members per shopping trip
- Active members have demonstrated strong loyalty to Ollie's
- Accounted for over 60\% of our net sales in fiscal year 2015
- Willing to drive upwards of 25 minutes to our destination locations



## Strong and Consistent Store Model Built for Growth

- Portable, predictable, flexible, low-cost new store model
- Generates strong, consistent cash flow and attractive return on investment
- Real estate site selection capitalizes on ample supply of low-cost second generation real estate
- Disciplined approach to real estate selection
- Strict lease criteria
- Contiguous states
- Cash-on-cash return

ㅁ New store model proven successful:

- Across vintages
- Geographic regions
- Population densities
- Demographic groups
- Real estate formats
- Regardless of any co-tenant or economic environment



0 Bargain
"GOOD STUFF CHEAP"

GROWTH STRATEGIES

## Significant Opportunity for Growth


(1) Grow our store base

- Opportunity to expand our store base by ~700 units to 950 units, $\sim 4 x$ current store base

(2) Increase our offerings of great bargains
- Enhance product offerings with expanded access to bargains as we grow

(3) Leverage and expand Ollie's Army
- Utilize targeted and digital marketing to drive traffic and repeat purchases


## 1) Tremendous White Space Opportunity

- Proven portability of new store model
- Entered $9^{(1)}$ new states from 2011-2016 and opened 139 net new stores ${ }^{(3)}$
- Expanded contiguously to leverage brand awareness and marketing investments
- Our stores are supported by two distribution centers in York, PA and Commerce, GA, which we believe can support between 375 to 400 stores
- 55\% return on investment target for new stores

- Opportunity for more than $950^{(2)}$ Ollie's stores nationally
- Opened 31 stores in fiscal year 2016 and expect to end fiscal year with $234^{(1)}$ stores


> We have invested in our associates, infrastructure, distribution network and information systems to allow us to continue to rapidly grow our store footprint

## (2) Increase Our Offerings of Great Bargains

- Increased visibility from IPO and geographic expansion
- Increased inbound calls on deals
- Increased buying power and scale from growth
- Increased ability to buy directly from vendors
- Strict internal margin goals and deal criteria
- Continued focus on building and developing the merchant team


## BLACK\&DECKER.

## STANLEY

## (3) Leverage and Expand Ollie's Army

- Recruit new members to Ollie's Army and build brand awareness
- Increase frequency of store visits and spending
. Select initiatives include:
- Utilize data driven targeted marketing
- Reward member loyalty
- Embark on integrated social media strategy
- Build long, lasting customer relationships



0 Bargain
"GOOD STUFF CHEAP"

FINANCIAL REVIEW

## Compelling Store and Sales Growth

(\$ Millions except store count information)


Store Growth

## Net Sales and Comparable Store Sales



## Strong and Consistent Margin Profile

(\$ Millions)



Adjusted EBITDA


## 2016 Financial Results

## YTD 2016 Financial Results Thru Q3

\# of Stores

Net Sales
$\$ 607$ million
(+17.0\% vs YTD 2015)

## Comparable Store Sales

$$
\begin{gathered}
3.7 \% \\
(+10.3 \% \text { 2-year stack) }
\end{gathered}
$$

## Adjusted Net Income

$$
\begin{gathered}
\$ 36.4 \text { million }^{(1)} \\
(+69.6 \% \text { vs YTD } 2015)
\end{gathered}
$$

Adjusted Net Income per diluted share
$\$ 0.59^{(1)}$
(+47.5\% vs YTD 2015)

## Holiday Sales Results and Outlook Update

Sales increase $\mathbf{+ 1 6 . 3 \%}$ and Comparable store sales increase of $\boldsymbol{+ 1 . 9 \%}$ for Holiday Period ${ }^{(1)}$

## Fiscal year 2016 outlook:

| Net Sales | ~ \$888M | \$880M - \$885M |
| :---: | :---: | :---: |
| Comp Sales | ~ 3.0\% | 2.5\% to 3.0\% |
| Net Income Per Diluted Share | ~ \$0.93 | \$0.91 to \$0.92 |
| Adjusted Net Income Per Diluted Share | ~ \$0.94 | \$0.92 to \$0.93 |

(1) Nine Weeks ended December 31, 2016
(2) The $\$ 0.01$ per diluted share difference between the guidance for Net income per diluted share and Adjusted net income per diluted share reflects the transaction related expenses already incurred and reported for the thirty-nine weeks ended October 29, 2016. The Company cannot predict future transaction related estimates without unreasonable effort and therefore excludes any such estimates from its Outlook.

## Long-Term Financial Targets

## Metric

## Long-Term Target



## Annual Revenue Growth

## Mid-teens

Annual Net Income Growth
~ 20\% Annual Growth

## Formula For Success

Highly experienced and disciplined teams

Tremendous white space opportunity

Strong and consistent store model built for growth

"Good Stuff Cheap"-Ever changing product assortment at drastically reduced prices

Distinctive brand and engaging shopping experience

Extremely loyal "Ollie's
Army" customer base

Proven, fast growing extreme value retailer with strong and consistent financial performance and attractive new store return on investment


0 Bras Bargain
"GOOD STUFF CHEAP"

APPENDIX

## Adjusted EBITDA Reconciliation

(\$ Thousands)
Reconciliation of Net Income to Adjusted EBITDA

|  | Q3 YTD |  | Fiscal Year |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 2016 | 2015 | 2015 | 2014 | 2013 | 2012 | 2011 |
| Net Income | \$35,344 | \$19,775 | \$35,839 | \$26,915 | \$19,541 | \$12,899 | \$16,689 |
| Interest Expense, Net | \$4,540 | \$12,286 | \$15,416 | \$18,432 | \$17,493 | \$9,801 | \$6,157 |
| Loss on Extinguishment of Debt | - | \$2,351 | \$6,710 | \$671 | \$1,848 | -- | -- |
| Depreciation and Amortization Expenses ${ }^{(1)}$ | \$7,770 | \$6,901 | \$9,342 | \$8,785 | \$9,491 | \$7,950 | \$5,842 |
| Income Tax Expense | \$21,727 | \$11,854 | \$21,607 | \$16,763 | \$11,277 | \$10,812 | \$9,933 |
| EBITDA | \$69,381 | \$53,167 | \$88,914 | \$71,566 | \$59,650 | \$41,462 | \$38,621 |
| \% Margin |  |  | 11.7\% | 11.2\% | 11.0\% | 8.0\% | 9.9\% |
| Non-Cash Stock Based Compensation Expense | \$4,979 | \$3,667 | \$5,035 | \$3,761 | \$3,440 | \$1,283 | \$50 |
| Acquisition Expenses ${ }^{(2)}$ | - | - | - | - | - | \$8,982 | - |
| Purchase Accounting ${ }^{(3)}$ | (\$112) | (\$232) | (\$284) | (\$383) | (\$208) | \$3,345 | - |
| Debt Financing Expenses ${ }^{(4)}$ | - | - | \$89 | \$446 | \$510 | (\$5) | - |
| Transaction Related Expense ${ }^{(5)}$ | \$1,736 | \$322 | \$322 | -- | - | - | - |
| Deferred Compensation Expense | - | - | - | - | - | \$309 | \$69 |
| Loss of Assets and Costs Related to Flood ${ }^{(6)}$ | - | - | - | - | - | - | \$896 |
| Former Management Fees ${ }^{(7)}$ | - | - | - | - | - | \$279 | \$369 |
| Adjusted EBITDA | \$75,984 | \$56,924 | \$94,076 | \$75,390 | \$63,392 | \$55,655 | \$40,005 |
| \% Margin | 12.5\% | 11.0\% | 12.3\% | 11.8\% | 11.7\% | 11.7\% | 10.3\% |

(1) Includes depreciation and amortization relating to our distribution centers, which is included within cost of sales on our consolidated statements of income
(2) Represents various fees and expenses related to the CCMP Acquisition
(3) Includes purchase accounting impact from the inventory fair value step-up and unfavorable lease liabilities related to the CCMP Acquisition
(4) Represents fees and expenses related to amendments to our Senior Secured Credit Facilities
(5) Represents professional services and one-time compensation expenses related to the IPO
(6) Represents expenses and income related to a significant flood in one of our store locations in September 2011
(7) Represents management fees payable to our prior private equity sponsor and terminated in connection with the CCMP Acquisition


O B ${ }^{\circ}$ Bargain
"GOOD STUFF CHEAP"

ICR Conference
January 2017

